Major Energy Project Permitting:

A Conversation Between Industry and the Federal Government

Presented by:

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THE VAN HORNE INSTITUTE

May 29, 2008

7:30 am Registration & Continental Breakfast

8:00 am Introductory Remarks

Scott Stoness, Vice President-Regulatory, Kinder Morgan Canada

8:15 am Part I - Major Projects Approval

Overview & Context

Brenda Kenny, President, CEPA

Life Cycle of a Major Project John Carruthers, Enbridge

Operationalizing the Major Projects Management Office:

Overview & Key Challenges

Philip Jennings, Assistant Deputy Minister, Major Projects Management Office

Discussion

9:45 am Health Break

10:00 am Part II - First Nations

Legal Aboriginal Context

Sandy Carpenter, Partner, Fasken Martineau DuMoulin

Industry Experience

Philippe Reicher, Director External Relations, Kinder Morgan Canada

Federal Update

Daniel Ricard, Executive Director, Management & Resolution Branch

Indian and Northern Affairs Canada

Discussion

Speaker Biographies

Sandy Carpenter, Partner, Fasken Martineau DuMoulin

practices regulatory and aboriginal law focusing on major project approvals throughout Alberta, British Columbia, and the North. Sandy graduated with an LL.B. and B. Comm. in 1985 and 1984 respectively, from the University of British Columbia. He was called to the Bar in 1986 in British Columbia and 1997 in Alberta. Sandy is a partner in Fasken Martineau 's Calgary office. Sandy will be providing a 20 minute summary of the implications of aboriginal law in developing major facilities projects.

Philip Jennings, Assistant Deputy Minister, Major Projects Management Office

Philip Jennings has been the Assistant Deputy Minister of the Major Projects Management Office at Natural Resources Canada since October 2007. Prior to his appointment, Mr. Jennings was Director General of NRCan's Petroleum Resources Branch. In that capacity he was responsible for the management of Canada's interests in oil and natural gas and the protection of critical energy infrastructure, including the development and implementation of policies, programs, legislation and regulations. Previously, Mr. Jennings worked as Director of NRCan's Frontier Lands Management Division, where he was responsible for offshore and northern energy policies/regulations and federal mineral rights, and as a Senior Advisor at the Privy Council Office on energy and regional/Aboriginal development matters.

Mr. Jennings began his public service career in 1992 as an evaluation analyst for the Social Sciences and Humanities Research Council of Canada. In 1995, he joined the former Human Resources Development Canada, where he worked on human capital, labour market, productivity and social policy issues.

Mr. Jennings holds a B.Sc. (University of Ottawa) in Economics/Geography and an M.A. (Queen's University) in Economics.

Brenda Kenny, Vice President, Regulatory & Financial, CEPA

Brenda Kenny is President of the Canadian Energy Pipeline Association (CEPA) where she works with industry partners to develop industry positions and advocacy related to a wide range of issues including safety, climate change, regulatory efficiency and financial competitiveness. Brenda has extensive experience in energy regulation, sustainable development and strategy. Prior to joining CEPA, she spent a number of years with the National Energy Board where she provided executive leadership in policy, regulatory reviews and finance.

Brenda is an adjunct professor in the Haskayne School of Business at the University of Calgary, and a part time Fellow with the Institute for Sustainable Energy, Environment and Economy (ISEEE). She also serves on the Boards of the Calgary Chamber of Commerce and WaterSMART, and has been active in a variety of community groups including Sustainable Calgary and imagineCALGARY. Brenda holds a Doctorate in Resources and the Environment, a Masters of Mechanical Engineering, and a Bachelors of Applied Science.

Philippe Reicher, Director External Relations, Kinder Morgan Canada

is Director of External Relations at Kinder Morgan Canada Inc. Philippe graduated in 1986 with a B.A in Social Anthropology and a Master's in Environmental Design in 1991 from the University of Calgary. Philippe has had extensive involvement with stakeholder involvement related to the development of major pipeline projects. Philippe's most recent project has been the development of the Anchor Loop and Pump Station Expansion projects through Jasper and Mount Robson Park. Philippe will be providing a 20 minute summary of his recent aboriginal experiences related to development of a major federal pipeline project.

Daniel Ricard, Executive Director, Management & Resolution Branch Indian and Northern Affairs Canada Daniel Ricard is the Director General of the Litigation Management and Resolution Branch of the Department of Indian Affairs and Northern Development.

Mr Ricard has been associated with Aboriginal issues for over a decade. In 1996, he joined the Legal Services Unit of the Department of Indian Affairs and Northern Development and became Director of that Unit in 1998.

Mr. Ricard is a lawyer called to the Quebec Bar in 1982 and has completed undergraduate and graduate studies in Canadian Politics. Mr Ricard has been invited frequently to speak on Aboriginal issues.