



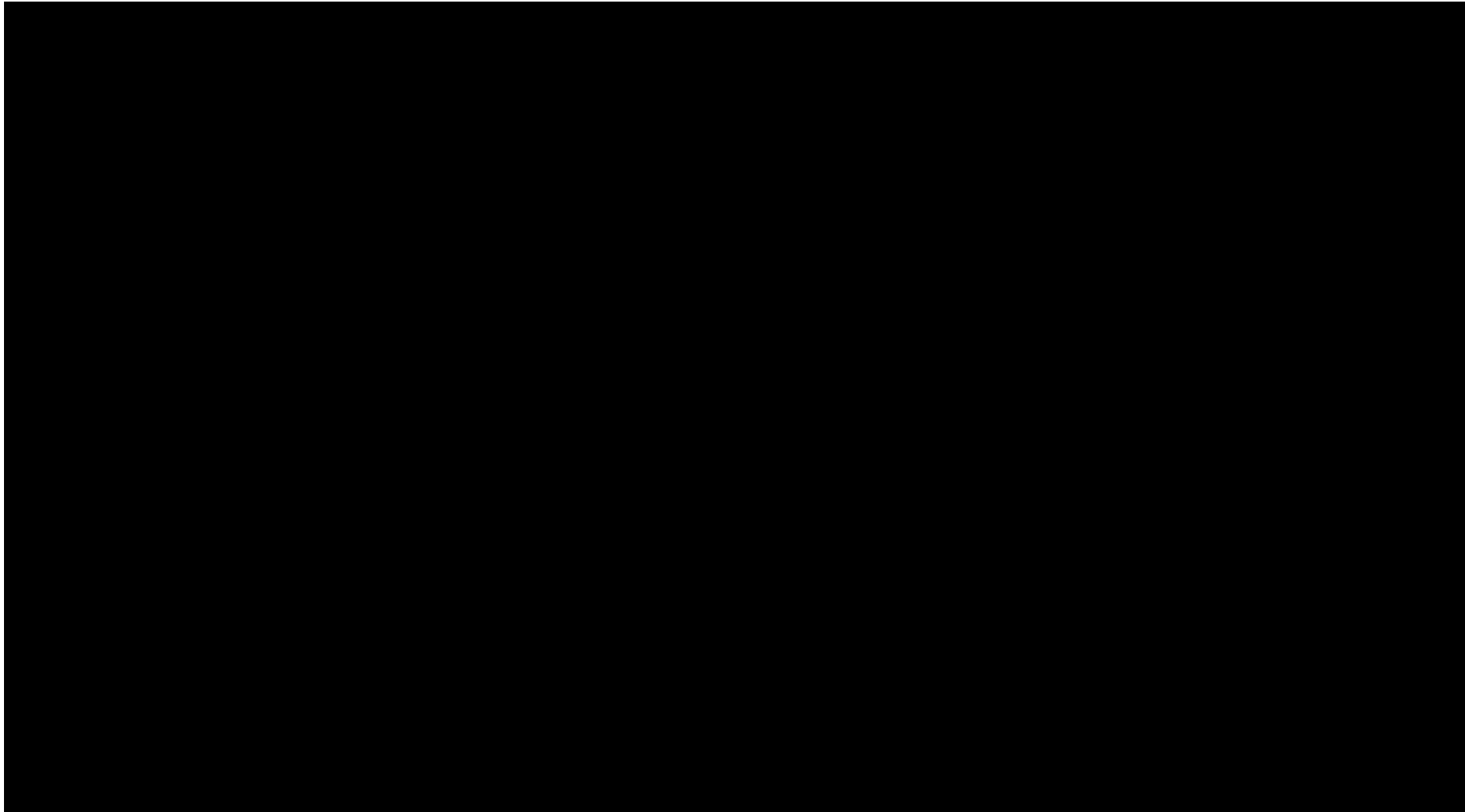
Calgary Region as a Transportation Hub

Air transportation providers



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UPS Loves Logistics



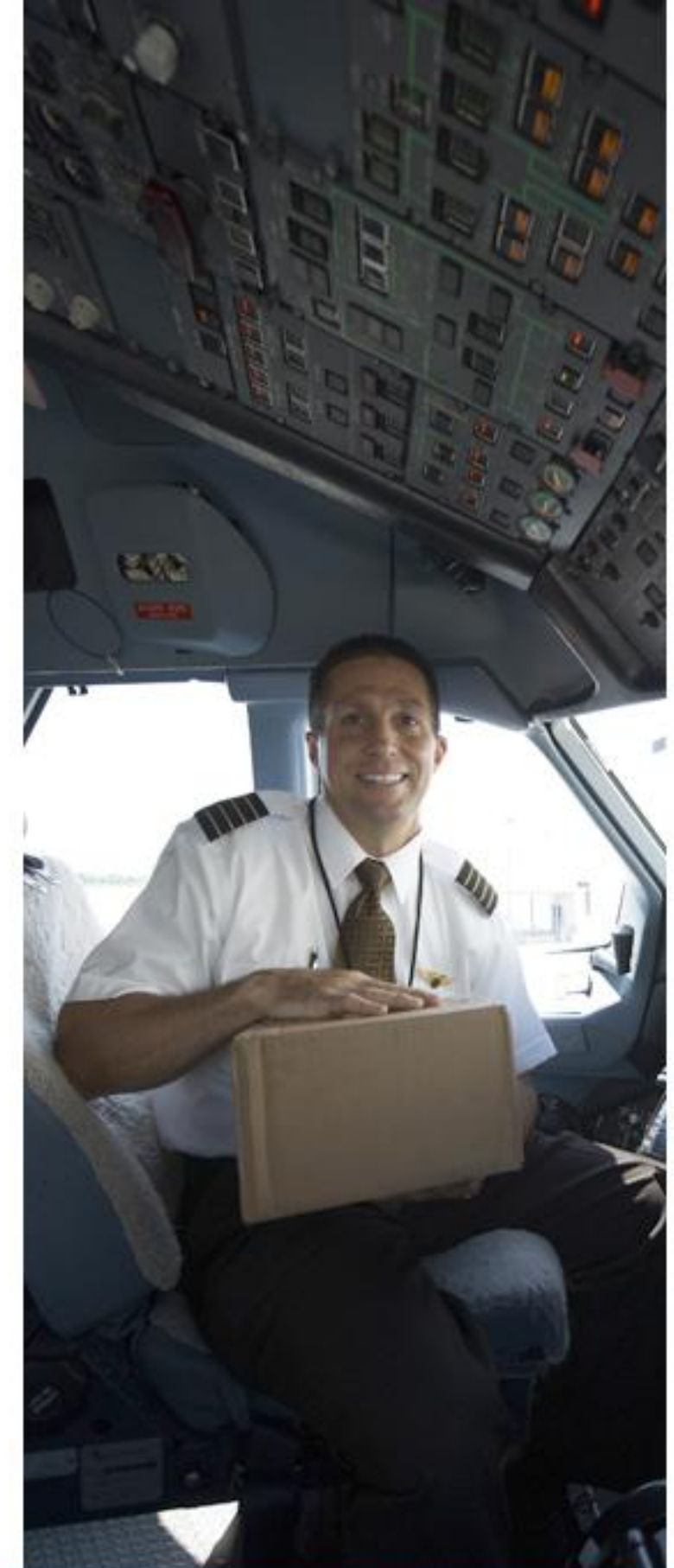
Air Transportation Providers

- UPS airlines
- Air industry trends
- Calgary and West Canada



UPS Airlines

- 9th largest airline
- Serves more than 700 airports globally
- Commitment to sustainable business practices
- Major air hubs around the world



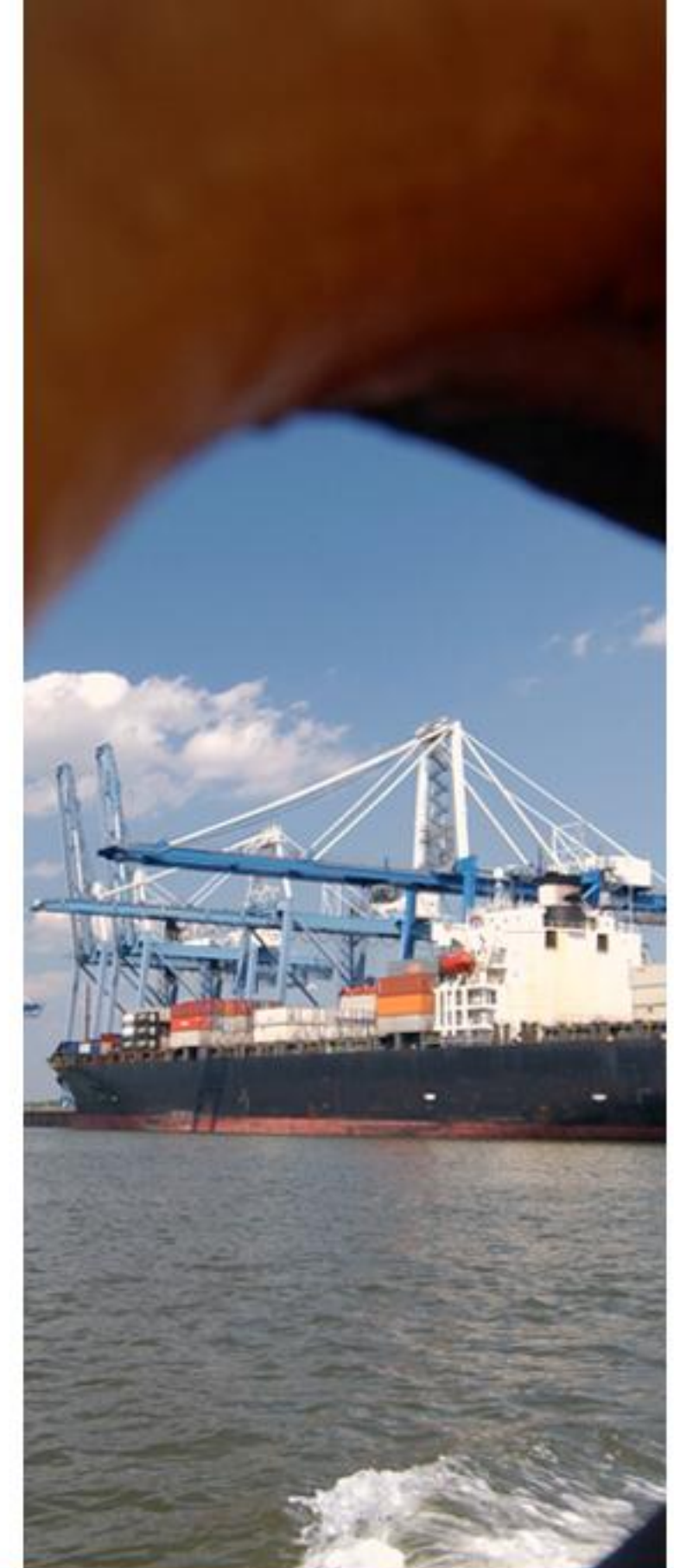
UPS Airlines

- UPS Calgary facility located at the Calgary International Airport
- \$30 million investment
- Calgary volume has increased 70% since 2003
- Multifunctional international trade and transportation hub



Air Transportation Trends

- Drastic drop in demand for fuel
- Fuel prices rise and shippers look to ocean freight to trim costs
- Moving forward in 2010



Calgary and West Canada

- 35th anniversary of UPS in Canada
- Calgary acts as a gateway to global markets
- 87% of Alberta's international exports go to the U.S.



Calgary/West Canada

- Expand into emerging markets overseas
- Practical partners
- Plan ahead



Review

- UPS's international air infrastructure
- Recent trends in the air industry
- Calgary's role in the big picture



Thank you



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