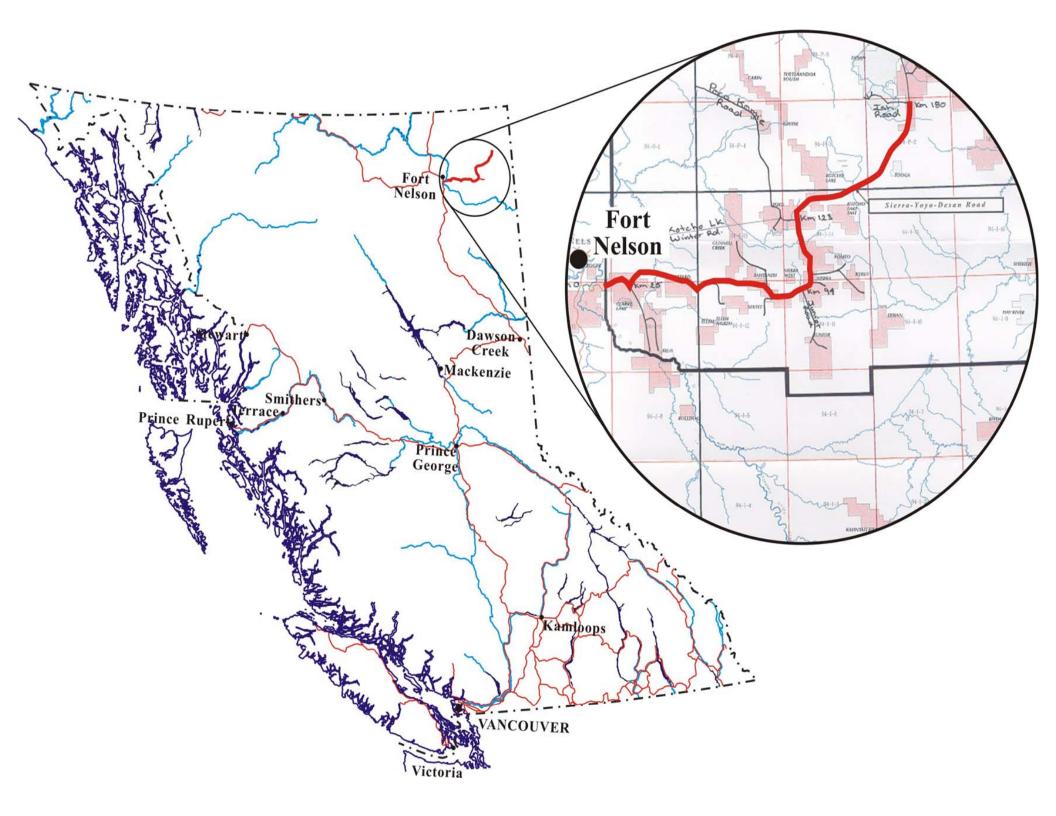


Ministry of Energy, Mines and Petroleum Resources

Sierra Yoyo Desan Road – P3 Partnership

Advantage North: Resource Development and Northern Transportation Conference, May 28-30, 2007, Whitehorse, YK

Doug Caul, Assistant Deputy Minister Oil & Gas Division, B.C. MEMPR





Sierra Yoyo Desan (SYD) Road - P3 Outline of Presentation

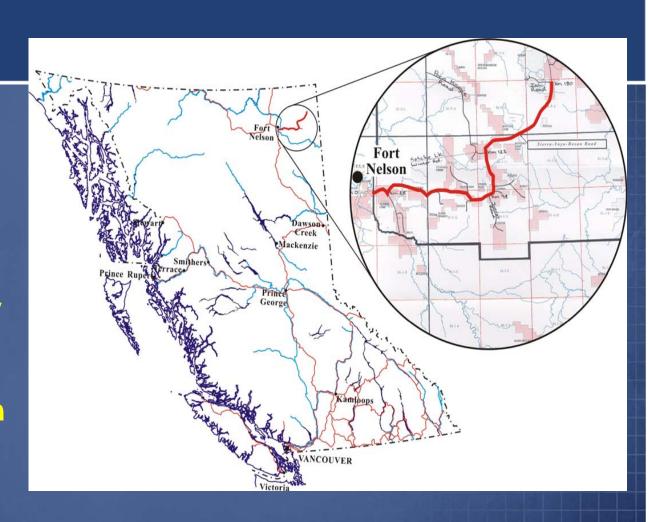
- History, a Road Constraining Development
- Dialogue with Industry and Community on what was needed, options to get there
- Competitive Bid Process, Agreements Reached
- P3 Solution: Upgrade and Maintenance of SYD
- Outcomes



Sierra Yoyo Desan (SYD) Road Prior to Improvements in 2004

- 188 KM Oil and Gas
 Trunk Road located
 Northeast of Fort
 Nelson
- Previously a series of interconnected petroleum and forestry roads
- Access and quality of roads was very uneven
- Challenging soils and terrain with considerable muskeg

Unreliable access











Prior to 2004, SYD Road was a Constraint to Oil and Gas Development in BC's Far Northeast

- What was needed for year round access?
- A new bypass and major bridge
- Road widening and improvements
- Upgrades to other existing bridges
- Ongoing maintenance to specified standards
- Safety enhancements



Options Considered for SYD Road

- Full Private Sector Delivery and Full Public Sector Delivery were considered
- P3 Model Selected as it achieved all key objectives
 - No Direct Cost to Taxpayer
 - Transfer Project Risk to Private Partner
 - Allow Direct Involvement by Road Users
 - Maintain Free Public Access



Sierra Yoyo Desan Road P3 Arrangement Highlights

- SYD Concession Agreement, 16 year term with Ledcor to improve and maintain the road.
- SYD Joint Management Agreement between Government and Industry Road Users.
- Road Users (Oil and Gas Producers) pay road tolls of ~\$9 million per year to cover new capital and ongoing maintenance.



Sierra Yoyo Desan Road P3 Structure

Oil and Gas Road Users

SYD ROAD

Ledcor

Joint Mgmt Agmt

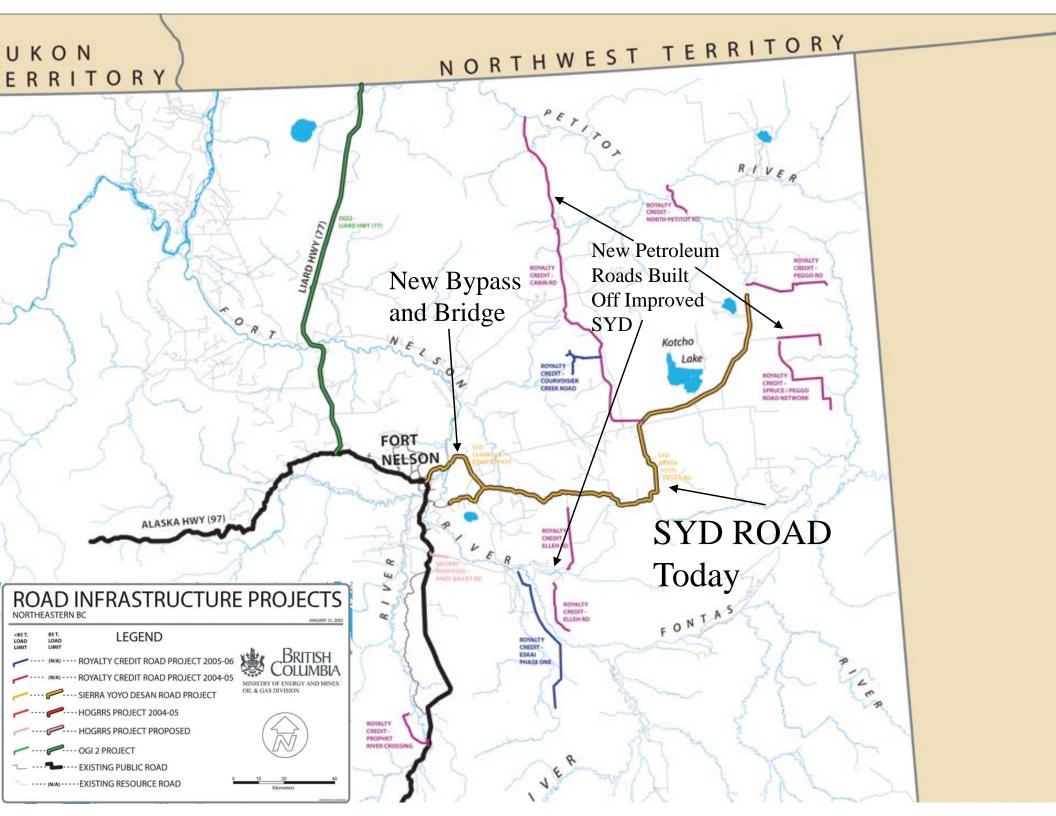
Concession Agmt

MEMPR



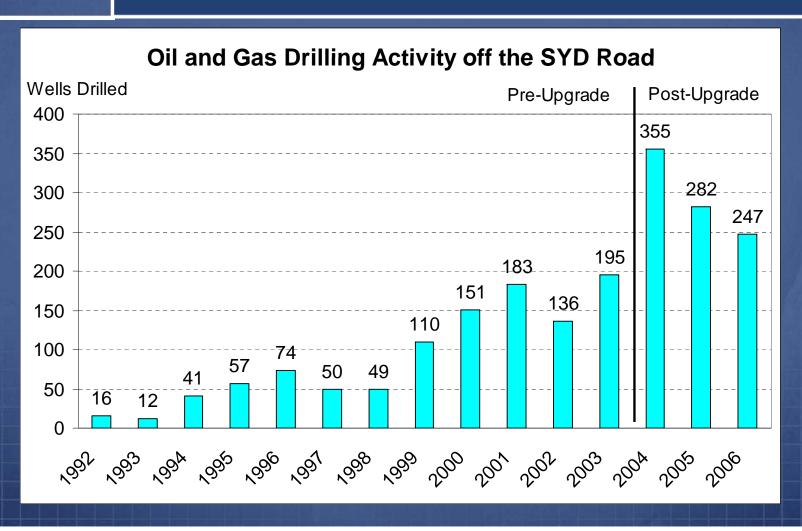
Sierra Yoyo Desan Road Financing of Capital Upgrades

- Ledcor constructed and financed the \$40 million in new construction.
- Ministry reimburses Ledcor over the term of the road concession through fees collected from industrial road users.
- Province contributes through a 50% royalty credit on road user tolls paid.





Sierra Yoyo Desan Road Upgrade has Provided Lift to Drilling











SYD P3 Project Awards and Nominations

- Winning Recipient of the Gold Award for Project Financing from Canadian Council for Public Private Partnerships in November 2004
- Finalist for Best Global Project to Sign Award 2007 from UK's Public Private Finance Awards







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