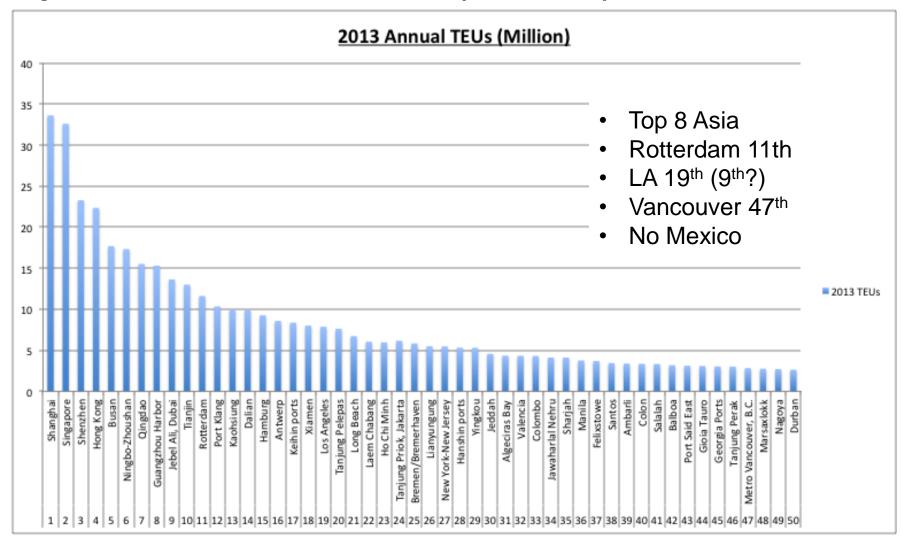
Transportation and Logistics (T&L)



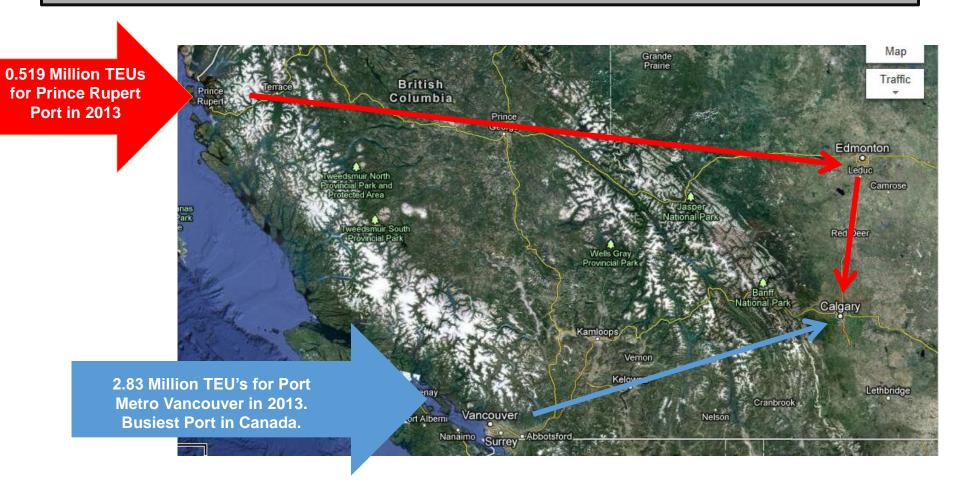
Top 50 World Ports (TEUs)



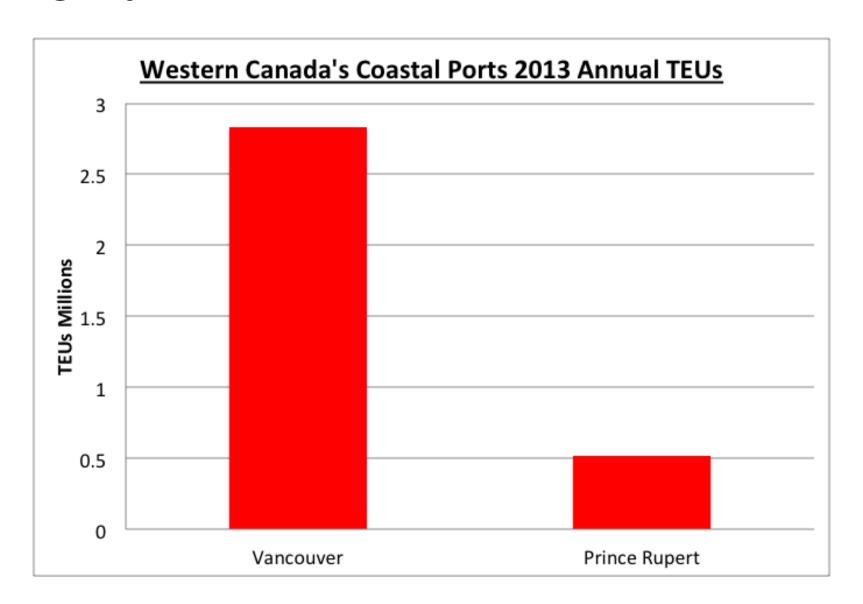
Source: http://www.joc.rsvp1.com/port-news/top-50-world-container-ports-2013.html?mgfromtag=form&mgf=1

Western Canada's Coastal Ports

These ports are our connection to Asia. No surprise that Vancouver is Canada's busiest port.

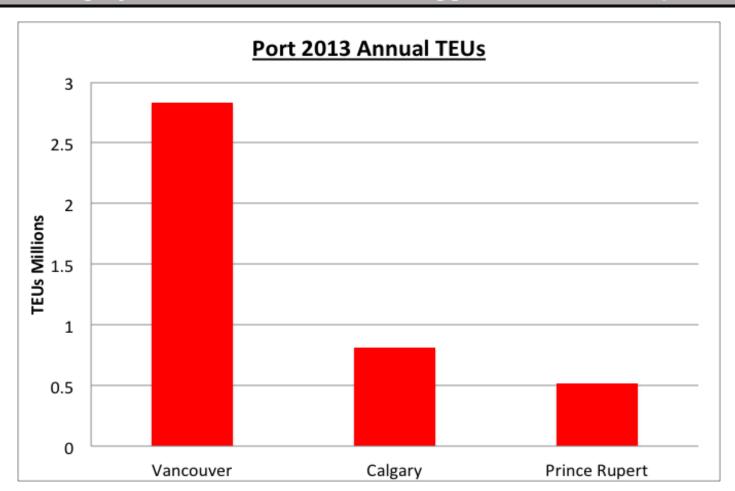


Calgary's Position – Inland?



Calgary's Position – Inland?

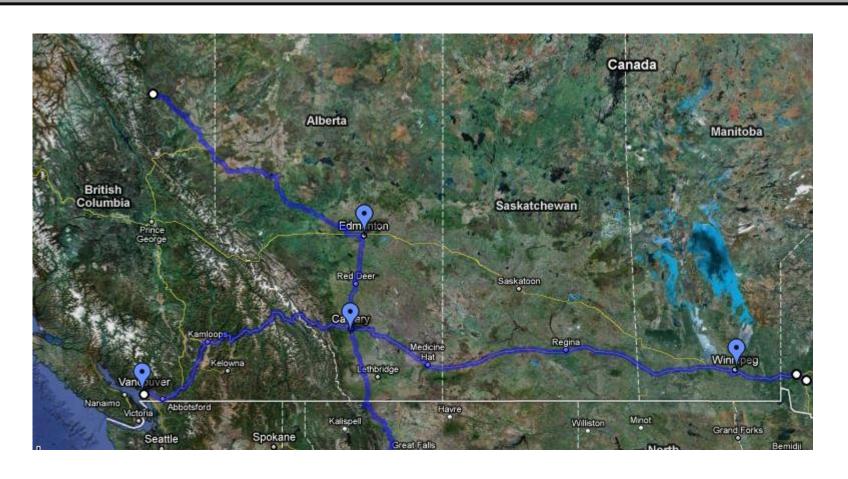
Calgary's understated TEUs are bigger than Prince Rupert's.



Source: Calgary's 2013 annual terminal unit picks confirmed by CN and CPR, November 2014. 1.9 unit to TEU conversion confirmed by CN, November 2014.

Calgary's Advantage

Calgary's Central Location Reduces Outbound Transportation Costs to Western Canada.



Conclusions – Calgary is a Hub

- Rail Local TEUs at least 809,400 and growing.
- Roads CANMEX and Trans Canada (no trucking stats).
- Air
 - YYC 2013 annual tonnage was 122,000.
 - YYC is one of two Canadian airports with dedicated freight service to Asia and Europe.
- Real Estate 122 Million SF of Industrial.
- 4,000 Companies.
- 40,000 Employees.